



Supplementary Materials for Financial Results for the First Quarter of Fiscal Year Ending March 31, 2027 (FY2026)

July 30, 2026

NANKAI Co., Ltd.

(Tokyo Stock Exchange, Prime Market, Securities Code: 9044 <https://www.nankai.co.jp/en/company.html>)

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I. Executive Summary

Compared to the same period of the previous year	Operating revenue : +7.9billion Operating income : Slight increase ● We achieved all-time record highs in both operating revenue and operating income for the first quarter. ● Profit levels remained broadly in line with the previous year, as increased condominium unit sales and other positive factors in the real estate business helped offset a reactionary decrease following the conclusion of EXPO 2025, the negative impact of deteriorating Japan-China relations, and other adverse factors in the transportation business.
Compared to initial forecast	Operating revenue : −0.4billion Operating income : +0.4billion ● Although condominium unit sales in the real estate business fell short of the forecast, operating income remained above expectations, partly due to timing differences in expense recognition and reductions in other expenses in the transportation and other businesses.

Operating revenue (Billions of yen) <table><tr><th>Period</th><th>Operating revenue (Billions of yen)</th></tr><tr><td>2025/1Q</td><td>62.7</td></tr><tr><td>2026/1Q</td><td>70.6</td></tr></table>	Period	Operating revenue (Billions of yen)	2025/1Q	62.7	2026/1Q	70.6	Operating income (Billions of yen) <table><tr><th>Period</th><th>Operating income (Billions of yen)</th></tr><tr><td>2025/1Q</td><td>11.3</td></tr><tr><td>2026/1Q</td><td>11.3</td></tr></table>	Period	Operating income (Billions of yen)	2025/1Q	11.3	2026/1Q	11.3	Ordinary income (Billions of yen) <table><tr><th>Period</th><th>Ordinary income (Billions of yen)</th></tr><tr><td>2025/1Q</td><td>11.2</td></tr><tr><td>2026/1Q</td><td>11.1</td></tr></table>	Period	Ordinary income (Billions of yen)	2025/1Q	11.2	2026/1Q	11.1	Profit attributable to owners of parent (Billions of yen) <table><tr><th>Period</th><th>Profit attributable to owners of parent (Billions of yen)</th></tr><tr><td>2025/1Q</td><td>7.6</td></tr><tr><td>2026/1Q</td><td>7.8</td></tr></table>	Period	Profit attributable to owners of parent (Billions of yen)	2025/1Q	7.6	2026/1Q	7.8
Period	Operating revenue (Billions of yen)																										
2025/1Q	62.7																										
2026/1Q	70.6																										
Period	Operating income (Billions of yen)																										
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2025/1Q	7.6																										
2026/1Q	7.8																										

II. Summary of Financial Results for the First Quarter of FY2026

1. Performance highlights

(Millions of yen)

	FY2026 1Q results	FY2025 1Q* results	Change	Percentage change
Operating revenue	70,616	62,713	7,902	12.6%
Operating income	11,330	11,321	8	0.1%
Non-operating income	1,357	1,082	275	25.4%
Non-operating expenses	1,506	1,178	328	27.8%
Ordinary income	11,181	11,226	-44	-0.4%
Extraordinary income	733	163	570	349.5%
Extraordinary losses	259	134	124	92.9%
Profit attributable to owners of parent	7,848	7,651	197	2.6%

<Main reasons for changes >

- Profit levels remained broadly in line with the previous year, as increased condominium unit sales and other positive factors in the real estate business helped offset a reactionary decrease following the conclusion of EXPO 2025, the negative impact of deteriorating Japan-China relations, and other adverse factors in the transportation business.
- Despite negative factors such as higher interest expenses, profit attributable to owners of parent increased mainly due to a higher gain on the sale of non-current assets.

* The finalization of provisional accounting treatment related to business combinations was completed in the first half of FY2025.
 Figures for the First Quarter of FY 2025 results also reflect these details.

2. Status of segment composition (as of June 30, 2026)

[Consolidated subsidiaries: 54, non-consolidated subsidiaries: 18, non-equity method affiliates: 5]

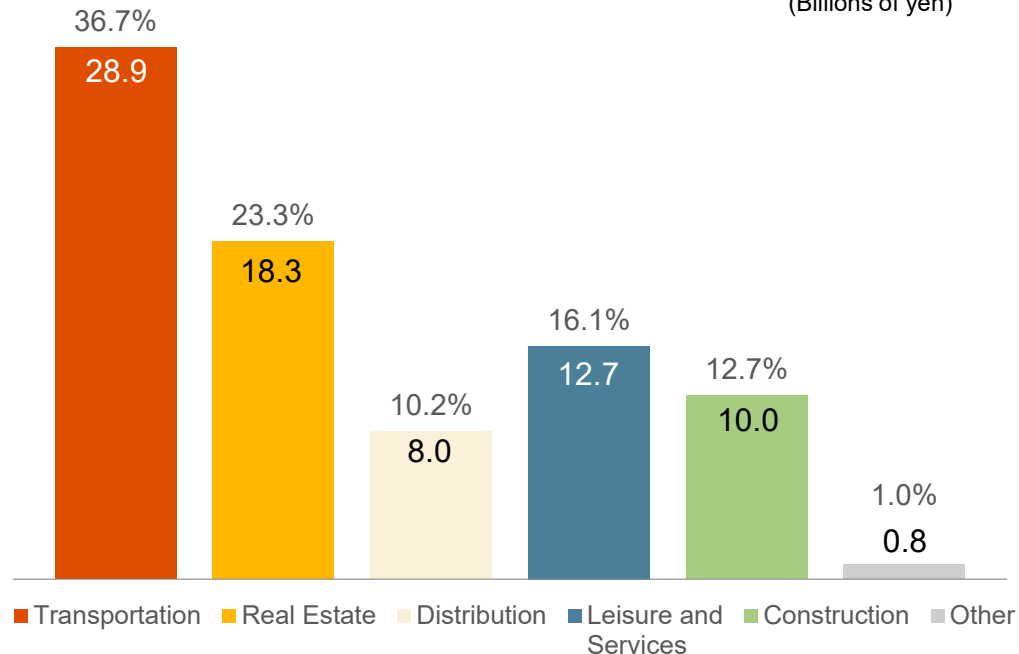
Change (from March 31, 2026) : Decrease in a consolidated subsidiary, 1 company. Decrease in a non-consolidated subsidiary, 1 company.

Transportation (34 companies)	Real Estate (4 companies)	Distribution (8 companies)	Leisure and Services (20 companies)	Construction (4 companies)	Other (10 companies)
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* Nankai Co., Ltd. (the Company) is included in duplicate in the Real Estate, Distribution, and Leisure and Services segments.

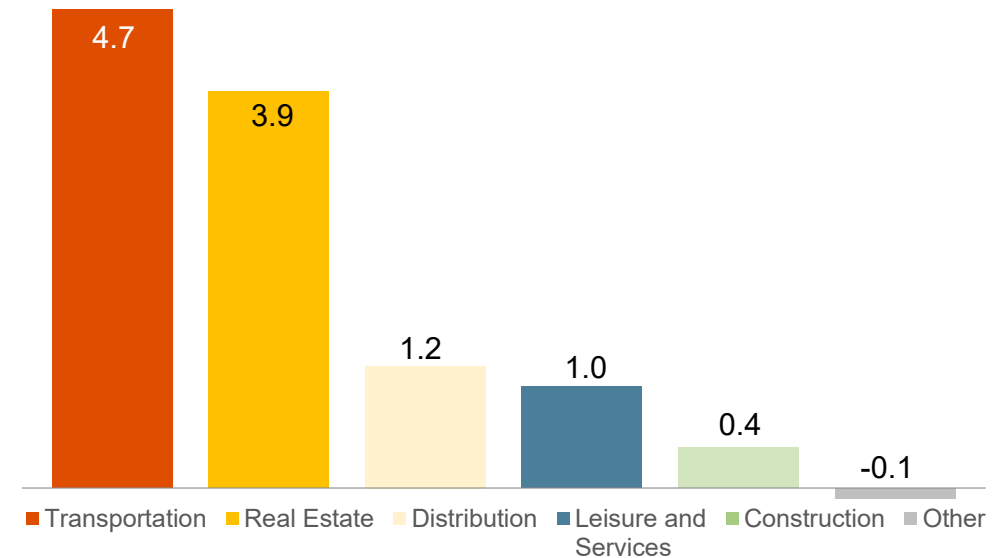
[Operating revenue]

(Billions of yen)



[Operating income]

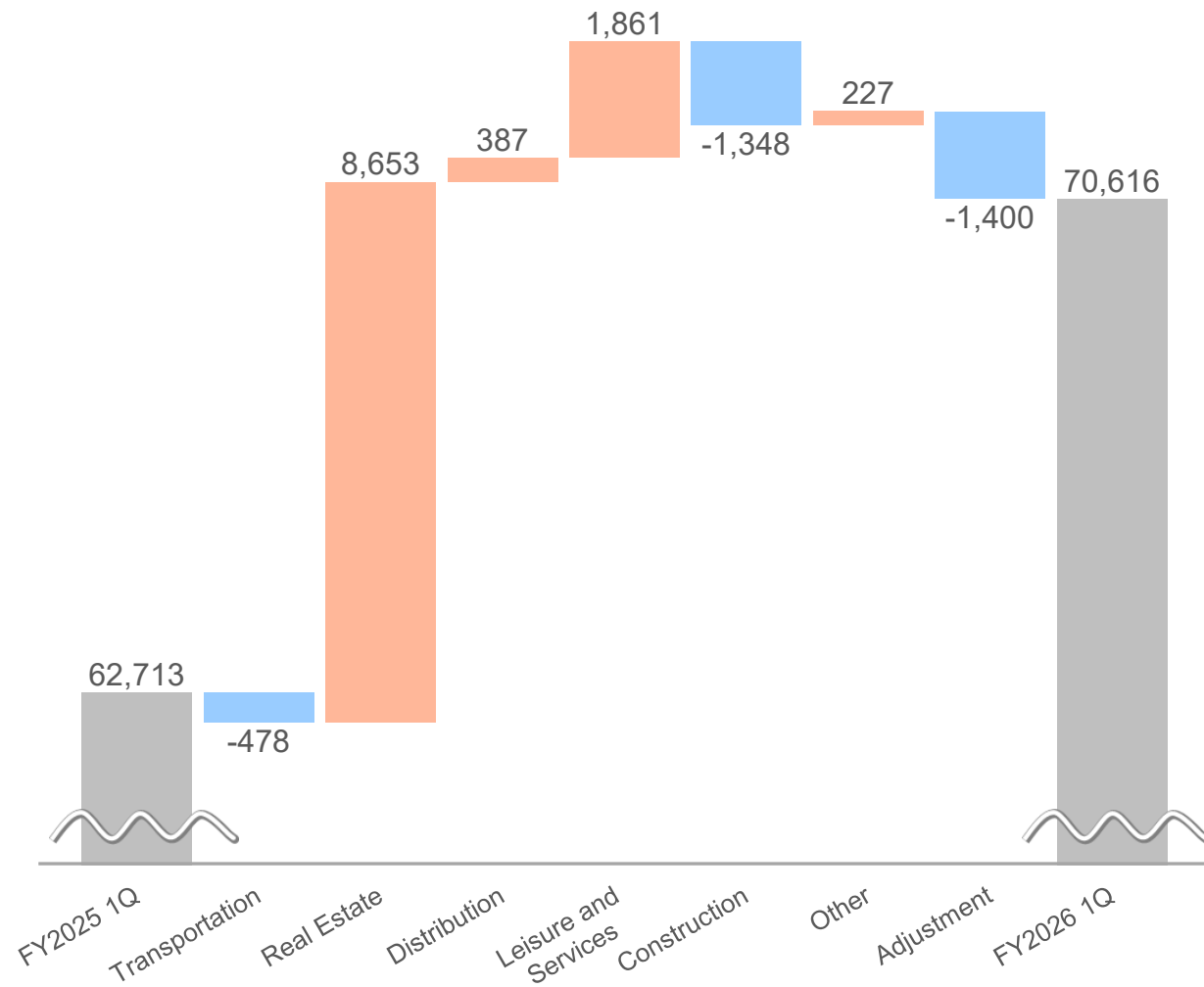
(Billions of yen)



* Percentage share: Ratio to operating revenue, including that from intersegment transactions

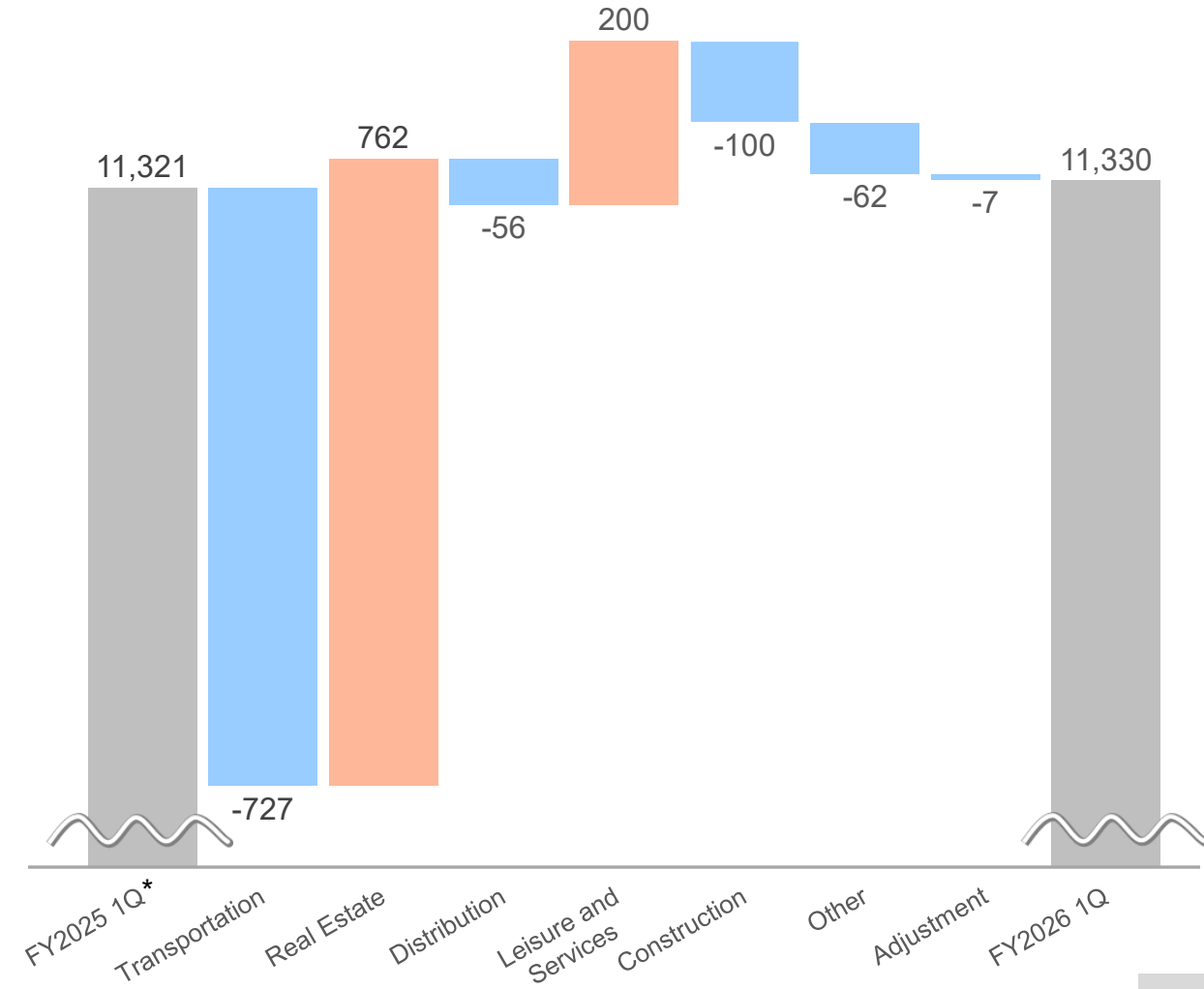
2. Segment operating revenue and operating income (compared to FY 2025 1Q)

(i) Change of operating revenue
(compared to FY2025 1Q)



(ii) Change of operating income
(compared to FY2025 1Q)

(Millions of yen)



* The finalization of provisional accounting treatment related to business combinations was completed in the first half of FY2025.
Figures for the First Quarter of FY 2025 results also reflect these details.

2. Segment operating revenue and operating income (compared to FY 2025 1Q)

(Millions of yen)

	Operating revenue				Operating income			
	FY2026 1Q results	FY2025 1Q results	Change	Percentage change	FY2026 1Q results	FY2025 1Q* results	Change	Percentage change
Transportation	28,955	29,434	-478	-1.6%	4,714	5,442	-727	-13.4%
Real Estate	18,374	9,720	8,653	89.0%	3,970	3,208	762	23.8%
Distribution	8,042	7,654	387	5.1%	1,227	1,284	-56	-4.4%
Leisure and Services	12,708	10,847	1,861	17.2%	1,075	875	200	22.9%
Construction	10,045	11,394	-1,348	-11.8%	463	563	-100	-17.8%
Other	838	611	227	37.3%	-133	-70	-62	—
Adjustment	-8,349	-6,948	—	—	11	18	—	—
Total	70,616	62,713	7,902	12.6%	11,330	11,321	8	0.1%

* The finalization of provisional accounting treatment related to business combinations was completed in the first half of FY2025.
 Figures for the First Quarter of FY 2025 results also reflect these details.

2. Segment information (Transportation)

(Millions of yen)

Transportation		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
	Operating revenue	28,955	29,434	-478	-1.6%
	Railway business	17,927	18,369	-441	-2.4%
	Bus business	6,757	7,176	-418	-5.8%
	Other transportation businesses	6,054	5,394	659	12.2%
	Adjustment (intrasegment)	-1,784	-1,505	—	—
Main components	Operating income	4,714	5,442	-727	-13.4%
	Railway business	3,761	4,067	-305	-7.5%
	Bus business	806	1,445	-639	-44.2%

<Main reasons for changes>

- In the railway business, despite revisions to limited express fares, both revenue and income declined mainly due to a reactionary decrease following the conclusion of EXPO 2025.
- In the bus business, both revenue and income declined mainly due to a reactionary decrease following the conclusion of EXPO 2025 and higher depreciation and amortization associated with vehicle updates in anticipation of future needs.

2. Revenue from railway passengers and passengers carried

(Millions of yen, thousands of passengers)

All lines (Existing lines + Airport line)		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
Passenger revenue	Non-commuter passes	10,910	11,232	-321	-2.9%
	Commuter passes	6,349	6,412	-63	-1.0%
	Total	17,259	17,645	-385	-2.2%
Passengers carried	Non-commuter passes	25,909	26,641	-732	-2.7%
	Commuter passes	36,265	36,053	212	0.6%
	Total	62,174	62,694	-520	-0.8%
Existing lines		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
Passenger revenue	Non-commuter passes	7,811	7,951	-140	-1.8%
	Commuter passes	5,923	5,997	-73	-1.2%
	Total	13,734	13,948	-214	-1.5%
Passengers carried	Non-commuter passes	22,484	22,814	-330	-1.4%
	Commuter passes	34,930	34,762	168	0.5%
	Total	57,414	57,576	-162	-0.3%
Airport line		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
Passenger revenue	Non-commuter passes	3,099	3,280	-181	-5.5%
	Commuter passes	425	415	10	2.5%
	Total	3,525	3,696	-171	-4.6%
Passengers carried	Non-commuter passes	3,425	3,827	-402	-10.5%
	Commuter passes	1,335	1,291	44	3.4%
	Total	4,760	5,118	-358	-7.0%

2. Segment information (Real Estate)

(Millions of yen)

Real Estate		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
	Operating revenue	18,374	9,720	8,653	89.0%
	Real estate leasing business	9,559	9,004	555	6.2%
	Real estate sales business	8,878	750	8,128	—
	Adjustment (intrasegment)	-64	-33	—	—
Main components	Operating income	3,970	3,208	762	23.8%
	Real estate leasing business	2,464	3,306	-841	-25.5%
	Real estate sales business	1,505	-97	1,602	—

<Main reasons for changes>

- In the real estate leasing business, revenue increased mainly due to the impact of lease agreements transferred from the transportation business, new lease transactions between NANKAI and Nankai Electric Railway following the spin-off of the railway business, and revenue contributions from newly acquired properties. However, income decreased due to higher operating expenses, including expenses associated with the opening of Building 7 at the Kita Osaka Truck Terminal.
- In the real estate sales business, both revenue and income increased mainly due to a rise in the number of condominiums sold. (Up 173 units from the same period last year)

2. Segment information (Distribution)

(Millions of yen)

Distribution		FY2026 1Q results	FY2025 1Q results	Change	Percentage change
	Operating revenue	8,042	7,654	387	5.1%
	Management of Shopping Centers	4,176	3,981	194	4.9%
	Station premises business	4,249	4,069	180	4.4%
	Other distribution businesses	48	56	-7	-13.2%
	Adjustment (intrasegment)	-432	-452	—	—
Operating income		1,227	1,284	-56	-4.4%
Main components	Management of Shopping Centers	625	773	-148	-19.1%
	Station premises business	614	526	88	16.8%

<Main reasons for changes>

- In the management of shopping centers, income decreased mainly due to higher expenses, while rent increased as a result of higher sales.
- In the station premises business, both revenue and income increased mainly due to the impact of lease agreements transferred from the transportation business following the spin-off of the railway business.

2. Segment information (Leisure and Services)

(Millions of yen)

Leisure and Services		FY2026 1Q results	FY2025 1Q * results	Change	Percentage change
Operating revenue		12,708	10,847	1,861	17.2%
Main components	Building management and maintenance business	7,237	5,822	1,414	24.3%
	Other leisure and service businesses	5,964	5,513	450	8.2%
	Adjustment (intrasegment)	-493	-489	—	—
Operating income		1,075	875	200	22.9%
Main components	Building management and maintenance business	341	190	151	79.7%
	Other leisure and service businesses	734	685	48	7.1%

<Main reasons for changes>

- In the building management and maintenance business, both revenue and income increased due to an increase in income from construction work, including facility renovations.
- In the other leisure and services businesses, both revenue and income increased mainly due to strong sales in the boat racing facility leasing business.

* The finalization of provisional accounting treatment related to business combinations was completed in the first half of FY2025.
Figures for the First Quarter of FY 2025 results also reflect these details.

2. Segment information (Construction and Other)

(Millions of yen)

Construction	FY2026 1Q results	FY2025 1Q results	Change	Percentage change
Operating revenue	10,045	11,394	-1,348	-11.8%
Construction	10,047	11,395	-1,347	-11.8%
Adjustment (intrasegment)	-1	-0	—	—
Operating income	463	563	-100	-17.8%

<Main reasons for changes>Although profit ratios improved, both revenue and income decreased due to lower revenue from completed construction contracts.

(Millions of yen)

Other	FY2026 1Q results	FY2025 1Q results	Change	Percentage change
Operating revenue	838	611	227	37.3%
Other	844	615	228	37.1%
Adjustment (intrasegment)	-5	-4	—	—
Operating income	-133	-70	-62	—

3. Non-operating income and expenses and extraordinary income and losses

(Millions of yen)

	FY2026 1Q results	FY2025 1Q results	Change	Remarks
Non-operating income	1,357	1,082	275	
Interest income	7	4	2	
Dividend income	1,197	792	404	
Miscellaneous income	153	284	-131	
Non-operating expenses	1,506	1,178	328	
Interest expenses	1,354	950	404	Increase due to rising interest rates and higher interest-bearing debt
Miscellaneous expenses	152	228	-76	
Extraordinary income	733	163	570	
Gain on sale of non-current assets	304	43	260	
Gain on receipt of donated non-current assets	231	—	231	
Contribution received for construction	177	119	57	
Other	20	0	19	
Extraordinary losses	259	134	124	
Tax purpose reduction entry of contribution for construction	176	117	58	
Loss on retirement of non-current assets	81	—	81	
Other	1	17	-15	

4. Status of assets, liabilities and net assets

(Millions of yen)

		As of June 30,2026	As of March 31,2026	Change	Main reasons for changes												
	Current assets	117,464	132,987	-15,523	●Current assets • Decrease in securities-¥11.0 billion • Decrease in other current assets due to collection of accounts receivable, etc.-¥4.9 billion												
	Non-current assets	944,538	932,112	12,425	●Non-current assets • Increase in investment securities due to rising market value and other factors+¥11.5 billion												
Total assets		1,062,002	1,065,100	-3,098	●Liabilities 【The balance of interest-bearing debt】(Billions of yen) <table><tr><td></td><td>As of June 30,2026</td><td>As of March 31,2026</td><td>Change</td></tr><tr><td>Interest-bearing debt</td><td>478.3</td><td>457.4</td><td>20.9</td></tr><tr><td>Net interest-bearing debt</td><td>447.4</td><td>417.9</td><td>29.4</td></tr></table>		As of June 30,2026	As of March 31,2026	Change	Interest-bearing debt	478.3	457.4	20.9	Net interest-bearing debt	447.4	417.9	29.4
	As of June 30,2026	As of March 31,2026	Change														
Interest-bearing debt	478.3	457.4	20.9														
Net interest-bearing debt	447.4	417.9	29.4														
Total liabilities		697,466	711,015	-13,549													
Net assets		364,536	354,085	10,451	• Decrease in other current liabilities due to payment of accounts payable – other, etc.-¥24.9 billion • Decrease in notes and accounts payable-trade-¥5.6 billion • Decrease in income taxes payable-¥5.3 billion												
Total liabilities and net assets		1,062,002	1,065,100	-3,098	●Net assets • Profit attributable to owners of parent+¥7.8 billion • Increase in Valuation difference on available-for-sale Securities+¥5.9 billion • Dividend of surplus-¥2.7 billion												

III. Business Forecasts for FY2026

[No change from the forecast announced on April 30, 2026]

1. Performance highlights

No change from the forecast announced on April 30, 2026

(Millions of yen)

	FY2026 forecasts	FY2025 results	Change	Main reasons for changes
Operating revenue	287,500	264,714	22,785	•Operating revenue Revenue will increase mainly due to revisions to limited express fares, the commencement of leasing of Building 7 at the Kita Osaka Truck Terminal, and an increase in proceeds from the sale of property, despite the diminished impact of EXPO 2025 and deteriorating Japan–China relations. •Operating income Income will increase due to an increase in revenue •Ordinary income Income will decrease mainly due to an increase in interest expenses, despite an increase in operating income. •Investment Increase mainly due to investments aimed at expanding earnings, including the purchase of revenue-generating properties and the Namba area development project, and railway-related investments that contribute to sustainable business operations, despite a reactionary decrease following the completion of Building 7 at the Kita Osaka Truck Terminal.
Operating income	40,000	39,945	54	
Ordinary income	35,900	37,763	−1,863	
Profit attributable to owners of parent	23,800	25,135	−1,335	
Investment*1	136,200	99,105	37,094	
Depreciation and amortization	29,700	28,387	1,312	
EBITDA*2	70,000	68,672	1,327	
Interest-bearing debt	541,400	457,450	83,949	
Net interest-bearing debt	520,100	417,973	102,126	
Ratio of net interest-bearing debt to EBITDA*2	7.4 times	6.1 times	1.3 pt	
R O E	7.0%	7.8%	−0.8 pt	

*1 Including M&A and capital contributions

*2 Operating income + Depreciation and amortization + Amortization of goodwill

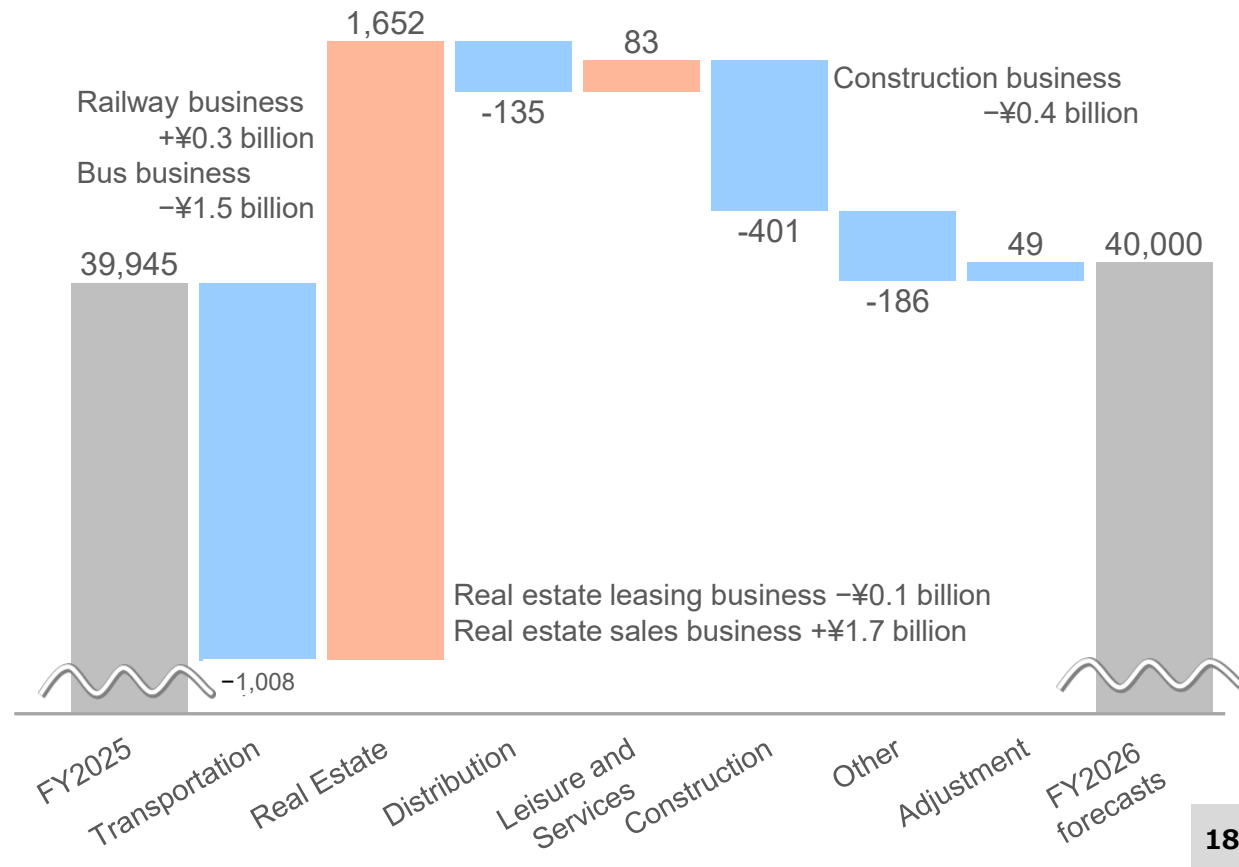
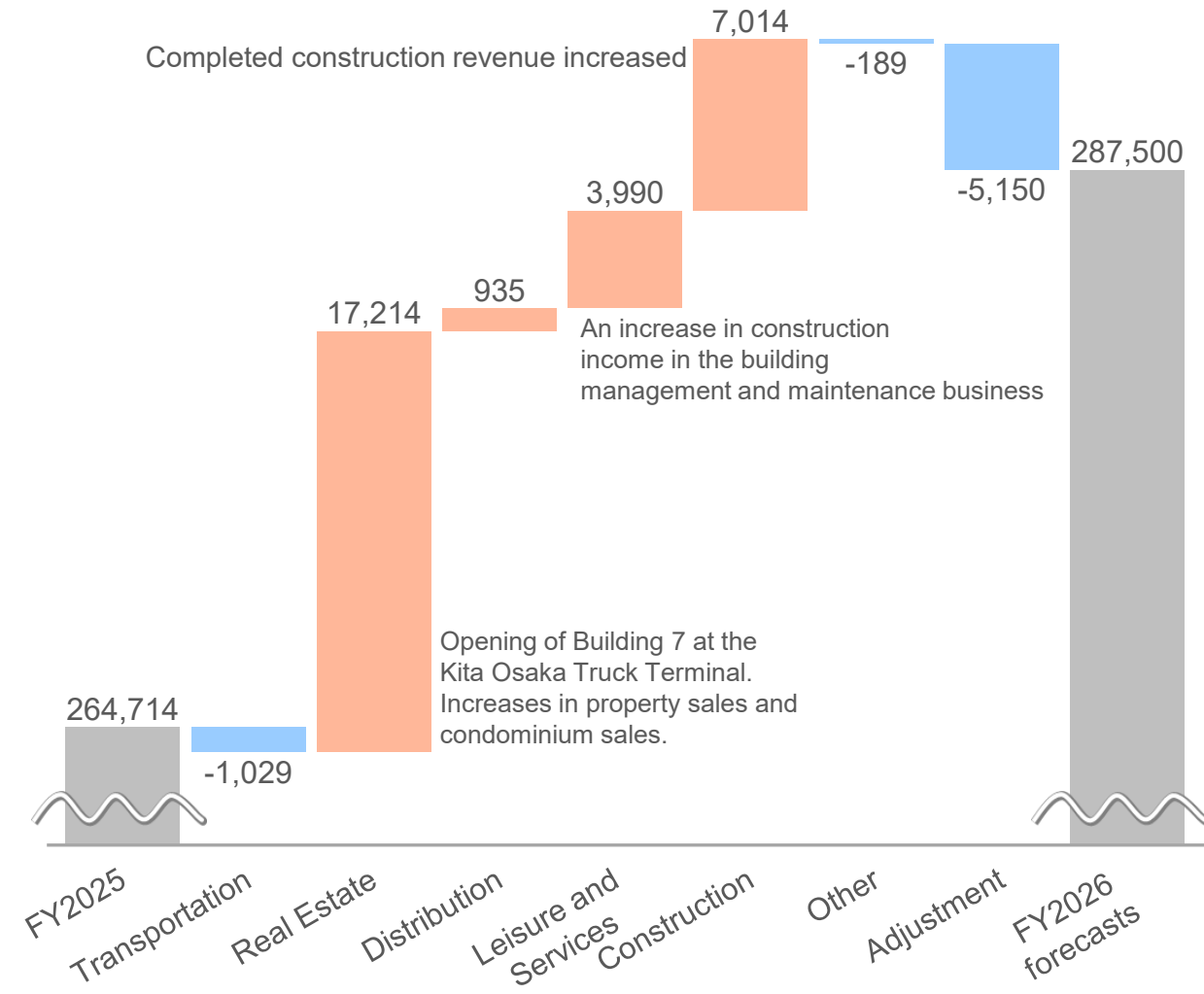
2. Segment operating revenue and operating income (compared to FY2025)

No change from the forecast announced on April 30, 2026

(i) Change of operating revenue (compared to FY2025)

(ii) Change of operating income (compared to FY2025)

(Millions of yen)



2. Segment operating revenue and operating income (compared to FY2025)

No change from the forecast announced on April 30, 2026

(Millions of yen)

	Operating revenue				Operating income			
	FY2026 forecasts	FY2025 results	Change	Percentage change	FY2026 forecasts	FY2025 results	Change	Percentage change
Transportation	116,300	117,329	-1,029	-0.9%	13,900	14,908	-1,008	-6.8%
Real Estate	70,500	53,285	17,214	32.3%	16,000	14,347	1,652	11.5%
Distribution	31,400	30,464	935	3.1%	3,800	3,935	-135	-3.4%
Leisure and Services	56,800	52,809	3,990	7.6%	4,800	4,716	83	1.8%
Construction	54,000	46,985	7,014	14.9%	2,500	2,901	-401	-13.8%
Other	4,200	4,389	-189	-4.3%	-100	86	-186	—
Adjustment	-45,700	-40,549	—	—	-900	-949	—	—
Total	287,500	264,714	22,785	8.6%	40,000	39,945	54	0.1%

2. Segment information (Transportation)

No change from the forecast announced on April 30, 2026

(Millions of yen)

Transportation		FY2026 forecasts	FY2025 results	Change	Percentage change
	Operating revenue	116,300	117,329	-1,029	-0.9%
	Railway business	73,300	72,994	305	0.4%
	Bus business	27,700	28,329	-629	-2.2%
	Other transportation businesses	22,400	23,252	-852	-3.7%
	Adjustment (intrasegment)	-7,100	-7,247	—	—
Main components	Operating income	13,900	14,908	-1,008	-6.8%
	Railway business	10,900	10,511	388	3.7%
	Bus business	2,700	4,206	-1,506	-35.8%

<Main reasons for changes>

- In the railway business, despite factoring in the post-EXPO 2025 decline and deteriorating Japan–China relations, revenue and income are expected to increase mainly due to growth in overseas tourists and revisions to limited express fares.
- Income in the bus business will decrease due to a post-EXPO 2025 decline and the impact of deteriorating Japan-China relations leading to reduced revenue, as well as increases in personnel expenses and depreciation and amortization costs associated with vehicle updates.

2. Revenue from railway passengers and passengers carried

No change from the forecast announced on April 30, 2026

(Millions of yen, thousands of passengers)

All lines (Existing lines + Airport line)		FY2026 forecasts	FY2025 results	Change	Percentage change
Passenger revenue	Non-commuter passes	45,795	45,043	752	1.7%
	Commuter passes	24,869	24,907	-38	-0.2%
	Total	70,664	69,951	713	1.0%
Passengers carried	Non-commuter passes	106,834	106,992	-158	-0.1%
	Commuter passes	139,968	139,678	290	0.2%
	Total	246,802	246,670	132	0.1%

Existing lines		FY2026 forecasts	FY2025 results	Change	Percentage change
Passenger revenue	Non-commuter passes	32,197	31,812	384	1.2%
	Commuter passes	23,125	23,245	-119	-0.5%
	Total	55,323	55,058	265	0.5%
Passengers carried	Non-commuter passes	91,807	91,678	129	0.1%
	Commuter passes	134,510	134,505	5	0.0%
	Total	226,317	226,183	134	0.1%

Airport line		FY2026 forecasts	FY2025 results	Change	Percentage change
Passenger revenue	Non-commuter passes	13,598	13,230	367	2.8%
	Commuter passes	1,743	1,662	80	4.9%
	Total	15,341	14,892	448	3.0%
Passengers carried	Non-commuter passes	15,027	15,314	-287	-1.9%
	Commuter passes	5,458	5,173	285	5.5%
	Total	20,485	20,487	-2	-0.0%

2. Segment information (Real Estate)

No change from the forecast announced on April 30, 2026

(Millions of yen)

Real Estate		FY2026 forecasts	FY2025 results	Change	Percentage change
Operating revenue		70,500	53,285	17,214	32.3%
	Real estate leasing business	41,400	36,900	4,499	12.2%
	Real estate sales business	29,100	16,517	12,582	76.2%
	Adjustment (intrasegment)	-0	-132	—	—
Operating income		16,000	14,347	1,652	11.5%
Main components	Real estate leasing business	12,400	12,514	-114	-0.9%
	Real estate sales business	3,600	1,835	1,764	96.1%

<Main reasons for changes>

- In the real estate leasing business, revenue will increase due to the opening of Building 7 at the Kita Osaka Truck Terminal, but income will decrease mainly due to rising expenses.
- Both revenue and income will increase in the real estate sales business due to increases in proceeds from the sale of property and condominium sales.

*In the real estate leasing business, due to lease agreements transferred from the transportation business following the spin-off of the railway business, and lease transactions newly generated between NANKAI and Nankai Electric Railway, operating revenue in the FY2026 forecast has increased by 3.7 billion yen.

2. Segment information (Distribution)

No change from the forecast announced on April 30, 2026

(Millions of yen)

Distribution		FY2026 forecasts	FY2025 results	Change	Percentage change
Operating revenue		31,400	30,464	935	3.1%
Main components	Management of Shopping Centers	17,000	16,027	972	6.1%
	Station premises business	16,000	16,023	-23	-0.1%
	Other distribution businesses	200	207	-7	-3.4%
	Adjustment (intrasegment)	-1,800	-1,794	—	—
	Operating income	3,800	3,935	-135	-3.4%
Main components	Management of Shopping Centers	2,000	2,020	-20	-1.0%
	Station premises business	1,900	1,976	-76	-3.9%

<Main reasons for changes>

- In the management of shopping centers, revenue will increase due to an increase in rental income, but income will decrease mainly due to rising expenses.
- In the Station Premises Business, while continued strong performance from convenience stores is anticipated, a decrease in income is projected, primarily due to the recognition of facility renewal expenses.

*In management of shopping centers, due to lease agreements transferred from the transportation business following the spin-off of the railway business, and lease transactions newly generated between NANKAI and Nankai Electric Railway, operating revenue in the FY2026 forecast has increased by 0.7 billion yen.

2. Segment information (Leisure and Services)

No change from the forecast announced on April 30, 2026

(Millions of yen)

Leisure and Services		FY2026 forecasts	FY2025 results	Change	Percentage change
Operating revenue		56,800	52,809	3,990	7.6%
	Building management and maintenance business	33,500	30,851	2,648	8.6%
	Other leisure and service businesses	25,100	24,069	1,030	4.3%
	Adjustment (intra-segment)	-1,800	-2,112	—	—
Operating income		4,800	4,716	83	1.8%
Main components	Building management and maintenance business	1,800	1,432	367	25.6%

<Main reasons for changes>

- In the building management and maintenance business, increased construction revenue is expected, and in other leisure and service businesses, revenue and income are expected to increase primarily due to revenue-enhancing measures such as extended operating hours at Tsutenkaku Kanko.

2. Segment information (Construction and Other)

No change from the forecast announced on April 30, 2026

(Millions of yen)

Construction	FY2026 forecasts	FY2025 results	Change	Percentage change
Operating revenue	54,000	46,985	7,014	14.9%
Construction	54,000	47,004	6,995	14.9%
Adjustment (intrasegment)	-0	-19	—	—
Operating income	2,500	2,901	-401	-13.8%

<Main reasons for changes>Revenue will increase but income will decrease due to rising construction costs and other factors, despite an increase in the amount of completed construction contracts.

(Millions of yen)

Other	FY2026 forecasts	FY2025 results	Change	Percentage change
Operating revenue	4,200	4,389	-189	-4.3%
Other	4,200	4,415	-215	-4.9%
Adjustment (intrasegment)	-0	-25	—	—
Operating income	-100	86	-186	—

3. Investment and EBITDA by segment

No change from the forecast announced on April 30, 2026

(Millions of yen)

	Investment *1				EBITDA *2		
	FY2026 forecasts	FY2025 results	Change	Forecast amounts Main details	FY2026 forecasts	FY2025 results	Change
Transportation	47,900	26,761	21,138	<Investments to expand profits ¥87.0 billion > •Purchase of revenue-generating properties ¥43.7 billion •Namba Area Development Project ¥10.4 billion <Safety and renewal investments ¥51.0 billion > •Railway-related construction work ¥31.8 billion Replacement with newly manufactured vehicles, barrier-free construction, Renovation work for vehicle-related facilities, etc. •Community-development-related construction ¥7.6 billion Namba area (offices, shopping centers, etc.), facilities in areas along our railway lines, etc.	29,500	31,400	-1,900
Real Estate	76,000	66,024	9,975		25,200	21,823	3,376
Distribution	5,900	2,647	3,252		7,400	7,841	-441
Leisure and Services	7,300	2,847	4,452		6,500	6,447	52
Construction	200	371	-171		2,600	3,004	-404
Other	800	452	347		700	101	598
Adjustment	-1,900	-	-		-1,900	-1,946	-
Total	136,200	99,105	37,094		70,000	68,672	1,327

*1 Including M&A and capital contributions

*2 Operating income + Depreciation and amortization + Amortization of goodwill



Cautionary note on forward-looking statements :

The forward-looking statements in this presentation, including financial forecasts, are based on information currently available to the Company and certain assumptions deemed reasonable. Therefore, actual results may differ from these forecasts due to various factors.

Note :

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NANKAI Co., Ltd.

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